

UNIVERSITY OF TORONTO  
**THE GOVERNING COUNCIL**

**Wednesday, June 29, 2005**

MINUTES OF THE GOVERNING COUNCIL meeting held on Wednesday, June 29, 2005  
at 4:00 p.m. in the Council Chamber, Simcoe Hall

Present:

Ms Rose M. Patten (In the Chair)	Professor Michael R. Marrus
Mr. John F. (Jack) Petch, Vice-Chair	Professor Ian R. McDonald
The Honourable Frank Iacobucci, Interim President	Mr. Stefan A. Neata
The Honourable Vivienne Poy, Chancellor	Dr. John P. Nestor
Ms Holly Andrews-Taylor	Ms Jacqueline C. Orange
Dr. Robert M. Bennett	Mr. Andrew Pinto
Professor Pamela Catton	Mr. Timothy Reid
Dr. John R. G. Challis	Ms Marvi H. Ricker
Mr. P. C. Choo	Professor Barbara Sherwood Lollar
Professor Brian Corman	Mr. Stephen C. Smith
Dr. Claude S. Davis	Miss Maureen J. Somerville
Mr. Brian Davis	Ms Oriel Varga
Dr. Alice Dong	Professor John Wedge
Ms Susan Eng	Mr. Robert S. Weiss
Dr. Shari Graham Fell	Mr. W. David Wilson
Professor Vivek Goel	
Dr. Gerald Halbert	Mr. Louis R. Charpentier, Secretary of the Governing Council
Ms Shaila R. Kibria	
Dr. Joel A. Kirsh	Secretariat:
Ms Françoise Dulcinea Ko	
Mr. Ari David Kopolovic	Mr. Neil Dobbs
Mr. Joseph Mapa	Ms Cristina Oke

Absent:

Professor Mary Beattie	Dr. Paul V. Godfrey
Professor Philip H. Byer	Professor Linda McGillis Hall
Mr. Shaun Chen	Mr. George E. Myhal
Professor W. Raymond Cummins	Mr. Richard Nunn
The Honourable William G. Davis	The Honourable David R. Peterson
	Professor Arthur S. Ripstein

In Attendance:

Mr. Navine Aggarwal, member-elect of the Governing Council  
Miss Coralie D'Souza, member-elect of the Governing Council  
Mr. Mahadeo Sukhai, member-elect of the Governing Council  
Professor Angela Hildyard, Vice-President, Human Resources and Equity  
Ms Catherine Riggall, Vice-President, Business Affairs  
Professor Carolyn Tuohy, Vice-President, Government and Institutional Relations  
Professor Rona Abramovitch, Director, Transitional Year Program, and Provost's  
Advisor on Outreach and Access  
Ms Susan Addario, Director of Student Affairs  
Mr. John Bisanti, Chief Capital Projects Officer  
Ms Sheila Brown, Chief Financial Officer  
Mr. Andrew Drummond, Assistant Secretary of the Governing Council

In Attendance (cont'd):

Ms Sheree Drummond, Assistant Provost  
Professor David Farrar, Deputy Provost and Vice-Provost, Students  
Ms Liz Finney, Director of Government Liaison, Offices of the Vice-President, Government and Institutional Relations, and the Vice-President, Research and Associate Provost  
Dr. Beata Fitzpatrick, Assistant Vice-President and Director, Office of the President  
Ms Norah Gillespie, Legal Counsel, Office of the Vice-President and Provost  
Dr. Anthony Gray, Judicial Affairs Officer, Office of the Governing Council  
Professor Edith Hillan, Vice-Provost, Academic  
Professor Bruce Kidd, Dean, Faculty of Physical Education and Health  
Ms. Helen Lasthiotakis, Director of Policy and Planning, Office of the Vice-President and Provost  
Ms Bryn MacPherson-White, Director of University Events and Presidential Liaison (Advancement)  
Ms Margaret McKone, Administrative Manager, Office of the Governing Council  
Mr. Steve Moate, Legal Counsel, Office of the Vice-President and Provost  
Mr. Jeff Peters, Vice-President, Internal, Association of Part-time Undergraduate Students  
Mr. Pierre Piché, Controller and Director of Financial Services  
Mr. Terry Rubenstein, Director of Financial Services and Information Technology, Faculty of Physical Education and Health  
Ms Elizabeth Sisam, Director of Campus and Facilities Planning  
Ms Estafania Toledo, Vice-President, University Affairs, Students' Administrative Council  
Professor Ronald Venter, Vice-Provost, Space and Facilities Planning  
Professor Safwat Zaky, Vice-Provost, Planning and Budget

THE MEETING BEGAN *IN CAMERA*.

**1. Senior Appointments**

**(a) Interim Vice-Provost, Relations with Health Care Institutions**

On motion duly moved and seconded

It was RESOLVED

THAT Professor Catharine Whiteside be appointed to the position of Interim Vice-Provost, Relations with Health Care Institutions, effective July 1, 2005, until June 30, 2006, or until the next Dean of Medicine takes office.

**(b) Vice-Provost, Graduate Education**

On motion duly moved and seconded

It was RESOLVED

THAT the position of Vice-Provost, Graduate Education, be created;  
and

THAT Professor Susan Pfeiffer be appointed to the position of Vice-Provost, Graduate Education, effective July 1, 2005, and continuing concurrently with her term as Dean, School of Graduate Studies (ending June 30, 2009).

**2. Board and Committee Assignments 2005-2006**

On motion duly moved and seconded

It was RESOLVED

THAT the proposal from the Chair for Board and Committee assignments for 2005-06 be approved.

Documentation concerning the Board and Committee Assignments is attached hereto as Appendix "A".

**3. Committee for Honorary Degrees: Membership**

On motion duly moved and seconded

It was RESOLVED

THAT the following membership on the Committee for Honorary Degrees for 2005-2006 be approved:

*Administrative Staff*

Ms Vera Melnyk, Faculty of Arts and Science

*Lay Members*

Dr. Shari Graham Fell  
Dr. Joseph Rotman  
Mrs. Susan Scafe

*Students*

Ms Linda Gardner, p/t undergrad, Woodsworth  
Mr. Martin Hycza, f/t undergrad/grad Medicine

*Teaching Staff*

University Professor Edward Chamberlin, Faculty of Arts and Science (Department of English)  
Professor Michael Marrus, Faculty of Arts and Science (Department of History)  
Professor Janet Paterson, Principal, Innis College  
Professor Douglas Reeve, Faculty of Applied Science and Engineering (Department of Chemical Engineering and Applied Chemistry)

THE GOVERNING COUNCIL MOVED INTO OPEN SESSION.

**4. Chair's Opening Remarks**

**(a) Welcome**

The Chair welcomed members and guests to the meeting.

**4. Chair's Opening Remarks (cont'd)****(b) Resolutions approved by Council during *in camera* session**

The Chair announced that the Council had approved two senior appointments. Professor Catharine Whiteside had been appointed as Interim Vice-Provost, Relations with Health Care Institutions, effective July 1, 2005, until June 30, 2006, or until the next Dean of Medicine takes office. Professor Susan Pfeiffer had been appointed to the newly created position of Vice-Provost, Graduate Education, effective July 1, 2005, and continuing concurrently with her term as Dean, School of Graduate Studies (ending June 30, 2009).

The Chair also reported that Council had approved the Board and Committee assignments for 2005-06. Members would receive confirmation of their Board and Committee assignments in July.

**(c) Requests from Non-members to address the Council**

The Chair reported that she had granted the speaking requests of the Students' Administrative Council and the Association of Part-time Undergraduate Students, and would call upon the speakers at the appropriate time in the agenda.

The Chair stated that she had not granted the speaking request of the U of T Secular Alliance; however a memorandum from the group, with an accompanying response from the Provost, had been distributed to members prior to the meeting.

**(d) Audio web-cast**

The Chair reminded members that meeting was being broadcast, and that private conversations might be picked up and broadcast.

**(e) Meeting Procedures**

The Chair reminded members that the agenda was a lengthy one, which included twenty-two items for approval. She asked members' forbearance if it was necessary to limit the time spent on each item in order to ensure fair consideration for the items at the end of the agenda. She also requested members to focus their comments and limit the repetition of previous discussions.

**(f) Lieutenant-Governor-in-Council Appointments**

The Chair read into the record the following re-appointments of Lieutenant-Governor-in-Council members of Governing Council, all of whom had been appointed for three-year terms, from July 1, 2005 to June 30, 2008:

Dr. Claude S. Davis  
The Honourable William G. Davis  
Dr. Shari Graham Fell  
Dr. Gerald Halbert  
Mr. George E. Myhal  
Mr. John F. (Jack) Petch  
The Honourable David R. Peterson  
Mr. Robert S. Weiss

The Chair thanked those who had been re-appointed for their continued service.

**5. Minutes of the Meetings of April 13, 2005, April 26, 2005 and April 28, 2005**

The minutes of the meetings of April 13, 2005, April 26, 2005 and April 28, 2005 were approved.

**6. Business Arising**

There were no items of business arising.

**7. Report of the President**

Professor Iacobucci acknowledged that it was the tradition for the President to do a review of the past year at the last meeting of Governing Council. He indicated that he would keep his remarks brief and only touch on some of the year's highlights, in light of the lengthy agenda and the important items of business that required attention. He referred members to the article published in the June 27, 2005 edition of the *Bulletin* as a Forum piece, in which he reflected upon his term as Interim President.<sup>1</sup>

**(a) Thanks**

President Iacobucci expressed his thanks to a number of individuals.

He thanked the Chair for her leadership of the Governing Council during the past year, and for her leadership as Chair of the Presidential Search Committee. He complimented the Chair on an outstanding job, and expressed his gratitude for her personal support to him during his term of office.

The President thanked the members of the Governing Council from all estates who volunteered their time and energy for the love of the University. Even when members disagreed on issues, they were all working for the good of the University.

The President thanked members of the senior administration – Provost Goel and Vice-President, Research Challis who were members of Council – and all the others – Vice Presidents Dellandrea, Hildyard, Riggall and Tuohy and Professor Ian Orchard at the University of Toronto at Mississauga (UTM) and Professor Kwong-loi Shun at the University of Toronto at Scarborough (UTSC) – for the excellent leadership that they had given to the University. The senior administration had been stronger than he had imagined, and the University owed a great deal to their talents. He also acknowledged the work done by the four Vice-Provosts – Professor Dave Farrar, Professor Edith Hillan, Professor Ron Venter and Professor Safwat Zaky – to advance the work of the University, and thanked them for their contributions to the work of Governance. The President also noted that the University was well served by its Principals, Deans, Chairs and Directors.

The President expressed his thanks to members of the staff who supported the governance process. He acknowledged the work of Mr. Louis Charpentier, the Secretary of Governing Council, and his staff in the Office of the Governing Council, who coordinated and directly supported the work of governance. The President also acknowledged the work of all the staff members in various offices who did much of the preparatory work for the Governing Council, and its boards and committees, including Dr. Beata FitzPatrick, Ms Bryn MacPherson-White, and the staff in the President's office and in the offices of the Vice-Presidents. He thanked all of them for their loyalty and support to governance and to administration.

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<sup>1</sup> The article is available at <http://www.news.utoronto.ca/bin6/thoughts/050627-1488.asp>

**7. Report of the President (cont'd)****(a) Thanks (cont'd)**

The President stated that the University had four pillars: faculty, students, staff and volunteers, that is, its alumni and friends. All four pillars had to be strong if the University was to flourish. The University was blessed to have four strong pillars and had to be vigilant to ensure that they remained strong.

The President thanked everyone for their support, encouragement and faith in his capacity to carry out his duties and to pursue the University's goals during his ten months as Interim-President of the University of Toronto. He stated that it had been an enormous privilege for him to assume the office of President, rooted as it was in tradition, and distinguished by daunting levels of tasks and responsibility. His time with the University community had rekindled his passion for the University and his esteem for the faculty, staff, students, alumni and friends of the University.

**(b) Highlights of 2004-05**

President Iacobucci stated that, in his view, the 2004-05 academic year had been a very good year for the University of Toronto. He hoped that people would look back on the year and see it as a watershed in the history of the University.

It was a year in which the University gained recognition from the provincial government for the decades of neglect that had afflicted the province's universities, and a government promise to redress the situation. Members of the University community could be proud of the role of the University of Toronto in informing the Rae Review process and the resulting provincial budget. Post-secondary education was clearly the centre point of the Budget, which was somewhat historic in itself. The \$6.2 billion that the government had earmarked for Ontario's post-secondary system over the next five years was, in his view, as good a result as could have been expected. It was his belief that the University had done everything possible to get a positive outcome for the sector. The President noted that he was particularly grateful for the effort and support of members of the Governing Council.

President Iacobucci stated that the University's academic plan, *Stepping Up*, was in high gear. Divisional plans had been submitted to the Provost and the first allocations of funding for new initiatives had been made. It was the President's expectation that the effect of this process would be transformative over the next five years.

The President noted that one area that was receiving prominent attention was the focus on enhancing the student experience. The University of Toronto had recently participated in the National Survey of Student Engagement (NSSE) that surveyed student engagement in educational activities related to learning and personal development. NSSE would be another tool that the University would use in meeting the objectives on the quality of the student experience as outlined in *Stepping Up*. This was a top priority.

The President commented that, after some hard decisions and considerable thought, the University's students stood to benefit from the new Varsity stadium proposal which would meet their academic needs while improving the recreational facilities for the entire community.

The University's massive building program continued across all three campuses with several new facilities scheduled to open in the coming year. The University was continuing to accommodate the increasing enrolment growth, particularly at UTM and UTSC, with new faculty hiring and additional classroom, laboratory and living space.

**7. Report of the President (cont'd)****(b) Highlights of 2004-05 (cont'd)**

The President noted that the University's agreement with the University of Toronto Faculty Association (UTFA) to end mandatory retirement for faculty and librarians had been a landmark decision that would allow the University to keep and attract senior scholars, thus improving its international competitiveness and providing flexibility to its faculty. In the fall, the Governing Council had approved policies designed to protect the academic freedom of the University's clinical faculty who worked as active medical staff in its affiliated teaching hospitals. This brought to an end a twenty-five year policy vacuum surrounding the relationships among the University of Toronto, UTFA and clinical faculty.

The President reminded members that the 2004-05 academic year had brought the University of Toronto and its students and faculty even wider recognition. For the eleventh consecutive year, the University of Toronto had taken the top spot among universities in the medical/doctoral category in *Maclean's* magazine. The November 8th issue of *The Scientist* ranked U of T number one on a list of best places for scientists to work outside of the U.S. The University's faculty continued to distinguish themselves with appointments to major international societies such as the American Academy of Arts & Sciences, and in national competitions as did the University's students. This year, two of its students were named Rhodes Scholars.

The University also continued to deal successfully with academic freedom and freedom of speech issues, avoiding the strife that had marked many other university campuses.

In summary, the President stated that the University of Toronto was an extraordinary and resilient place. With stable funding, a clear academic plan, and a dynamic and talented new leader in the wings, it stood at the threshold of what could very well be the greatest period in its history. It was truly poised to take its place among the world's leading public teaching and research universities. Professor Iacobucci indicated that he would be watching and cheering the University in the coming years.

A member thanked the President for his leadership during the past ten months. On behalf of the student members of the Governing Council and the student leaders of the University, a member presented the President with a scrapbook of highlights of his term of office.

**8. Policy on Scheduling of Classes and Examinations and Other Accommodations for Religious Observances**

Professor Corman explained that this *Policy* codified the University's practices over the past several years with respect to accommodating students from a variety of faith groups for religious observances. A member from the Department of Slavic Languages and Literatures had explained to the Academic Board that her department had made accommodations for religious observances in a collegial manner over the past 35 years and there had been no complaints.

Dr. Bennett explained that the University Affairs Board had received the proposed *Policy* for information and had had a substantial discussion of it. While the matter was clearly within the jurisdiction of the Academic Board, he had undertaken to bring to the attention of the Governing Council some reservations that had been expressed by members of the Board. He stressed that these concerns had been expressed by two or three members, and should not be seen as the views of the Board as a whole.

## 8. Policy on Scheduling of Classes and Examinations and Other Accommodations for Religious Observances (cont'd)

The first concern had been that the requirement that faculty make “every reasonable accommodation,” could be open to interpretation. Two members would have preferred a mandatory statement concerning particular holy days. Professor Farrar had advised the Board that the proposed *Policy* in fact simply elaborated a long-standing practice that had been working very well for many years. The flexibility of the *Policy* was a key to its effectiveness in a highly diverse university.

Secondly, there had been concern that the proposed *Policy* stated no mechanism of appeal. Professor Farrar had assured the Board that with this policy, like others, students could take concerns about any decision through the usual appeal mechanisms, beginning with the Chair of the Department. Thirdly, there had been questions about how students would become aware of their rights under the *Policy*. The Board had been advised of numerous channels: the usual communication from the Provost to heads of academic units; a special communication to faculty and staff; the student handbook, *Getting There*; the new student web portal; and the Students' Administrative Council *Handbook*. Very importantly, the substantial amount of consultation with faith-based campus groups had meant that they were well aware of the proposed policy and would inform their members about it.

The Chair invited Ms Estafania Toledo, Vice-President, University Affairs, Students' Administrative Council (SAC), to speak. Ms Toledo commended the administration on its efforts in developing the *Policy*, and stated that SAC considered it to be a major step forward. She indicated that SAC wanted to work in partnership with the administration to communicate the policy to the University community.

A member commented that she wanted to work with the Office of Student Affairs to ensure that faculty received appropriate training in the implementation of the *Policy*. She also wanted to ensure that students were aware of their rights under the *Policy*, and that Department Chairs worked with Student Affairs to administer the *Policy*.

A member spoke in support of the *Policy*, saying that it was a significant step forward for the University. She expressed her concern that students had the burden of responsibility for informing faculty of their need for accommodation for religious observances. She indicated that, in her view, it should be mandatory not to schedule exams on days of religious observance. She also stated that, in her view, it was important for consideration of culturally significant occasions under the *Policy*, as well as religious observances.

A member stated that the *Policy* was a welcome one that was clearly worded and would be helpful to faculty.

Professor Goel thanked the speakers for their comments. He explained that it was the responsibility of students to alert faculty to their need for religious accommodation, since faculty members had no other way of becoming aware of an individual's beliefs. Given the diversity of the University community, it was important for the *Policy* to provide flexibility, as accommodation for religious observances had to be balanced with other rights. Professor Goel confirmed that the *Policy* was intended to include culturally significant observances as well as religious observances.

**8. Policy on Scheduling of Classes and Examinations and Other Accommodations for Religious Observances (cont'd)**

On motion duly moved and seconded

It was RESOLVED

THAT the Policy on Scheduling of Classes and Examinations and Other Accommodations for Religious Observances, a copy of which is attached to Report Number 136 of the Academic Board as Appendix "A", be approved, effective immediately.

**9. Creation of New Academic Ranks**

Professor Corman explained that the creation of these new academic ranks under the *University of Toronto Act, 1971* was necessary to keep those appointed under the provisions of the collective agreement with CUPE 3902, Unit 3, separate and distinct from those appointed under the *Policy and Procedures on Academic Appointments* and represented by UTFA.

On motion duly moved and seconded

It was RESOLVED

THAT the ranks of Sessional Lecturer I and Sessional Lecturer II, be designated as academic ranks for the purposes of clause 1(1)(m) of the *University of Toronto Act, 1971* effective July 1, 2005.

**10. Statement of Commitment to Retired Faculty Members and Librarians**

Professor Corman noted that the *Statement* resulted from the Agreement between the Governing Council of the University of Toronto and the University of Toronto Faculty Association on Retirement Matters. The *Statement* had been developed in consultation with the University of Toronto Faculty Association (UTFA) and the Retired Academics and Librarians of the University of Toronto (RALUT) and was fully supported by both groups.

On motion duly moved and seconded

It was RESOLVED

THAT the *Statement of Commitment to Retired Faculty Members and Librarians*, a copy of which is attached to Report Number 136 of the Academic Board as Appendix "C", be approved, effective immediately

**11. Academic Initiatives Fund (AIF): Allocations for 2005-06**

Professor Corman reported that a member of the Board had commented on the importance of the proposal for the creation of a Centre for Aboriginal Initiatives, and the creation of two faculty positions in the area of Social Justice and Aboriginal Communities and Aboriginal Healing, and had encouraged a University-wide effort to appoint aboriginal faculty members and to acknowledge and respect the knowledge and culture of aboriginal communities.

A member stated that it was her understanding that there was currently no graduate program in aboriginal studies. She reiterated her belief that the University needed to hire additional aboriginal faculty members, using specific position descriptions. The member

**11. Academic Initiatives Fund (AIF): Allocations for 2005-06 (cont'd)**

commented that her notice of motion concerning the hiring of aboriginal faculty had not been placed on the agenda of the June meeting of the Academic Board, and that she had been ruled out of order when she had attempted to discuss the matter.

A member commented on the growth and development of aboriginal studies at the University that had taken place over the past years. He noted in particular the growth in the work and reputation of First Nations House.

A member expressed his support of the funding of global health initiatives, and expressed his belief that it was likely that additional funding would be generated as a result of the AIF funding.

A member asked whether the funding for the Faculty of Music to enhance the music student experience would extend the length of music lessons as the students had requested. The member also asked whether there was a monitoring mechanism in place to ensure that the funds were spent in accordance with the AIF proposal. Professor Goel replied that the AIF allocation would result in increased access to music lessons for all students. He also explained that academic divisions would be required to submit an annual report on the progress of meeting the benchmarks from AIF proposals.

On motion duly moved and seconded

It was RESOLVED

THAT the Second Round of Academic Initiative Funds be allocated as per the table (Appendices 2 and 3) attached to the Memorandum from the Vice-President and Provost dated May 2 for May 10, 2005, a copy of which is attached to Report Number 136 of the Academic Board as Appendix "D".

**12. Capital Project: Varsity Centre for Physical Activity and Health - Project Planning Report**

Professor Corman commented that there had been little discussion about the Varsity Centre project at the Board, and that the Board had recommended approval of the project. One member had spoken against it, alleging that the project did not reflect the alternative vision that had been articulated by some student representatives, and which had included family housing and a community food kitchen. Another member had been assured that programming at the Centre would support both physical and mental health.

Dr. Bennett reported that the University Affairs Board concurred with the recommendation of the Academic Board. The University Affairs Board had received a substantial presentation on this project and had supported it strongly. The student members of the Board had pointed to this project as an example of the good work done by Project Planning Committees that had good student representation. In this case, three of the recognized campus-wide student groups – the Association of Part-time Undergraduate Students (APUS), the Graduate Students' Union (GSU) and the Students' Administrative Council (SAC) – had agreed that the best student representation would be provided by those who would be most involved in the use of the facility – the representatives from the Council on Athletics and Recreation (CAR).

Dr. Bennett added that no project in his memory has consumed more discussion time, planning expense, or had been as controversial both within the University and in the neighboring community. Indeed, there were those who would argue that there had been too much discussion and that time and money had been wasted. The fact was, however,

**12. Capital Project: Varsity Centre for Physical Activity and Health - Project Planning Report (cont'd)**

that, at the end of the day, because of the University's participatory, democratic system of governance, this project addressed the very best needs of the University with approval and respect from its neighbors.

Ms Orange commented that the Business Board had also considered the Varsity project, and had given approval for the execution of the first phase, subject to Governing Council approval. The Board had been satisfied that there was no opportunity to pursue any mixed use of the site to generate revenue, as there was not enough space for both the University's programs and other uses. The Board had also been assured that every effort would be made to plan and landscape the site to produce an aesthetically satisfying facility. The Provost had cited the work that had been done on St. George Street as a model.

A member repeated her view that there was a need for facilities such as club space, family housing, and a community kitchen to be included in this project. She commented that there was no guarantee that there would not be a student levy for subsequent phases of the project.

A member stated that the proposed Varsity Centre project would be good for the University. He appreciated the discussions that had been held as part of the project planning process. He acknowledged that there were a number of needs in the community which should be addressed.

A member expressed his appreciation for the unwavering commitment of Professor Bruce Kidd, Dean of the Faculty of Physical Education and Health, to students and to others who would benefit from the facilities of the Varsity Centre project. Another member congratulated the Dean, and commented that the current project was doable, unlike previous proposals.

On motion duly moved and seconded

It was RESOLVED

1. THAT the planned four phases Varsity Centre space and facilities program located on site 21 be approved in principle;
2. THAT the planned first phase of this multi-phased project for Varsity Centre be approved to allow for completion of the track and field plus the immediate support facilities at a total project cost of \$16,386,000 from the following sources:
  - (i) Contribution in the amount of \$14,000,000 to be acquired from a mortgage, amortized over twenty years, to be repaid from the operating budget of the University of Toronto, and
  - (ii) Contribution in the amount of \$2,386,000 to be acquired from a mortgage, amortized over five years to be repaid from the operating budget of the new facility.
3. THAT all subsequent phases, consistent with established policy, will require formal approval by Governing Council and will require that the Project Planning Reports for each phase be reviewed by either the Planning and Budget Committee or the Accommodations and Facilities Directorate.

### **13. Capital Project: Multi-faith Centre for Study and Spiritual Practice - Project Planning Report**

Professor Corman reported that members of the Board had been informed that the Multi-faith Centre was intended to provide the facilities and related services needed to support the religious and spiritual practices represented within the University community, and that the Koffler family supported the location of the Multi-faith Centre in the Koffler Institute building.

Dr. Bennett commented that the University Affairs Board had reviewed the project and strongly supported it. Ms Orange added that the Business Board had also reviewed this project and had authorized its execution, subject to Governing Council approval.

A member spoke in support of the proposal and thanked the Provost for his support. Another member referred to the memorandum from the University of Toronto Secular Alliance that had been distributed to members of the Governing Council, and encouraged the administration to work with members of the group on space for non-faith groups. Professor Goel reminded the member that a Task Force was currently reviewing the needs for student activity space.

A member expressed his appreciation for the work done on this project by Ms Susan Addario, Director of Student Affairs, and Mr. Jim Delaney, Assistant Director, Student Affairs. Professor Goel also acknowledged the contributions that Ms Addario and Mr. Delaney had made to the planning of the Varsity Centre project.

On motion duly moved and seconded

It was RESOLVED

1. THAT the Project Planning Report for the Multi-faith Centre for Study and Spiritual Practice, a copy of which is attached to Report Number 136 of the Academic Board as Appendix "F", be approved in principle. The Centre is to be located on the second and third floors of the existing Koffler Institute for Pharmacy Management at 569 Spadina Avenue and includes the renovation of 615 net assignable square metres of planned program space.
2. THAT the space program to accommodate expanded training facilities in support of the Administrative and Management Systems [AMS] and the Human Resources [HR] activities that is to be relocated to the ground floor at 256 McCaul Street be approved in principle;
3. THAT the funding for the project be approved at an estimated total project cost of \$3,389,400. The full cost of this project, in the amount of \$3,389,400, to be acquired from a mortgage, amortized over twenty-five years, to be repaid from the operating budget of the University of Toronto.

### **14. Capital Project: Lash Miller / McLennan Courtyard - Project Planning Report**

Professor Corman commented that a member of the Academic Board had asked for clarification of why this project had received approval from the Accommodations and Facilities Directorate (AFD) when the anticipated cost had been more than \$2 million. The Provost had replied that the project could have been divided into two components of less than \$2 million, but, instead, the entire project was being presented to governance for approval.

**14. Capital Project: Lash Miller / McLennan Courtyard - Project Planning Report (cont'd)**

Dr. Bennett noted that, because the project was intended to establish a vibrant green space to enhance the quality of student, faculty and staff life on campus, it had been presented to the University Affairs Board. The Board had enthusiastically supported the project. Ms Orange added that the Business Board had considered this project and had authorized its execution, subject to Governing Council approval.

On motion duly moved and seconded

It was RESOLVED

1. THAT the Project Planning Report for the Courtyard in the Open Space between the Lash Miller Building and the McLennan Physics Laboratory, a copy of which is attached to Report Number 136 as Appendix "G", be approved in principle.
2. THAT the funding in the amount of \$327,000 for Phase 2 of the Courtyard between the Lash Miller Building and the McLennan Physics Laboratory be approved with the support of the following funding sources:
  - (i) Contribution in the amount of \$58,500 from the Department of Chemistry,
  - (ii) Contribution in the amount of \$58,500 from the Department of Physics,
  - (iii) Contribution in the amount of \$100,000 from Zoom Funds,
  - (iv) Contribution in the amount of \$55,000 from SACWAC, and
  - (v) Contribution in the amount of \$55,000 from AFD.

**15. Capital Project: Relocation of Four Humanities Departments to the Medical Arts Building - Project Planning Report**

Professor Corman stated that a member of the Academic Board had asked whether the name of the building would be changed, and whether naming opportunities were being pursued. The Provost had replied that the historical designation of the building included the name. The Dean of Arts and Science had indicated that the Faculty of Arts and Science was open to the possibility of donor support for the building.

A member commented that she was saddened by the closing of the community clinic that had been located in the Medical Arts Building.

On motion duly moved and seconded

It was RESOLVED

1. THAT the Project Planning Report to relocate and accommodate four Humanities Departments to the Medical Arts Building, a copy of which is attached to Report Number 136 as Appendix "H", be accepted in principle.
2. THAT this approval in principle, consistent with policy, will allow the renovations to take place within the Medical Arts Building as approved independently by the Accommodations and Facilities Directorate.

**16. Capital Project: University of Toronto at Scarborough – Science Building: Project Planning Report**

Professor Corman reported that members of the Academic Board had been informed that the Science Building had been identified as the highest priority for the University of Toronto at Scarborough, and as one of the highest priority projects at the University. The projected cost of Phase 1 of the building was \$31.5 million, but, at this time, approval for \$3 million was being requested to allow design to proceed to the 'call for tender' stage of planning. In April 2006, prior to the commencement of construction, the availability of all funds would be reassessed by governance. This recommendation had passed without discussion at the Academic Board.

Ms Orange added that the Business Board had reviewed the project and had approved the spending of an initial \$3-million for design and site-preparation work, subject to Governing Council approval.

On motion duly moved and seconded

It was RESOLVED

Subject to the project returning to Planning and Budget Committee for consideration of further funding sources when those can be identified,

1. THAT the Project Planning Report for Phase 1 of the Science Building at the University of Toronto at Scarborough, comprising a total of 5075 gross square metres, a copy of which is attached to Report Number 136 of the Academic Board as Appendix "I", be approved in principle;
2. THAT a cash contribution in the amount of \$3,000,000 from the one-time-only fund identified in the 2004/05 operating budget for academic projects seriously restricted by shortcomings in infrastructure and deferred maintenance will be made available to UTSC to undertake the design [starting June, 2005 to March, 2006] through to the tender stage of the development.
3. THAT all subsequent phases of the Science Building, consistent with established policy, will require formal approval by Governing Council and will require that the Project Planning Reports for each phase be reviewed by the Planning and Budget Committee.

**17. Capital Project: University of Toronto Art Centre – Interim Project Planning Report**

Professor Corman reported that this project required external funding in order to proceed. The Interim Planning Report was being brought forward now to identify the potential site for the University of Toronto Art Centre, and to enable the University of Toronto and Victoria University to secure the funds necessary to move to the project to the next stage of planning. This recommendation had passed without discussion at the Academic Board.

**17. Capital Project: University of Toronto Art Centre – Interim Project Planning Report (cont'd)**

On motion duly moved and seconded

It was RESOLVED

1. THAT the Interim Project Planning Report for the University of Toronto Art Centre, a copy of which is attached to Report Number 136 of the Academic Board as Appendix “J”, be approved in principle for the provision of 4570 nasm to accommodate the activities and functions described for both phases of this project.
2. THAT the fundraising goal of \$56 million be established for the first phase of construction and to support the operating costs of the first phase.

**18. Capital Project: Department of Mathematics Phase I: Project Planning Committee Report : Change in Scope**

Professor Corman reported that there were two changes of scope to report to governance. Changes had been made to the space plan, and the Department of Mathematics would now move directly into the new space on the sixth floor of the Bahen Centre for Information Technology in August 2005. There had been no discussion at the Board on this recommendation.

On motion duly moved and seconded

It was RESOLVED

1. THAT the changes in scope in the space plan for Project Planning Report for the Department of Mathematics Phase I at the University of Toronto, a copy of which is attached to Report Number 136 of the Academic Board as Appendix “K”, be approved.
2. THAT the changes in scope related to the occupancy changes associated with the Project Planning Reports for the Department of Mathematics Phase 1 and the Department of Economics be approved.

**19. Canadian Institute for Theoretical Astrophysics: Disestablishment in the School of Graduate Studies (SGS) and Reestablishment in the Faculty of Arts and Science**

Professor Corman stated that a question had been asked at the Academic Board concerning the relocation of CITA from SGS to the Faculty of Arts and Science. The Deans of SGS and Arts and Science had explained that the relocation would be beneficial to all divisions involved, strengthening both CITA and the Departments of Astronomy, Astrophysics, Physics and Mathematics.

On motion duly moved and seconded

It was RESOLVED

THAT the Canadian Institute for Theoretical Astrophysics be disestablished as an academic unit in the School of Graduate Studies and reestablished as the Canadian Institute for Theoretical Astrophysics as an EDU-1 in the Faculty of Arts and Science, effective July 1, 2005.

**20. Centre for the Environment - Faculty of Arts and Science and School of Graduate Studies: Proposal to Establish**

Professor Corman commented that a member of the Academic Board had asked if there were existing models of centres that reported jointly to SGS and the Faculty of Arts and Science. It had been noted that this reporting structure had been used by the Asian Institute for a number of years, and continued to work well.

A member voiced his strong support of the proposed centre.

On motion duly moved and seconded

It was RESOLVED

THAT the Institute for Environmental Studies (IES), Division of Environment (DoE) and Innis College's Environmental Studies Program combine resources to create a new graduate and undergraduate teaching and research entity, to be named The University of Toronto Centre for Environment effective July 1, 2005.

**21. Centre for Russian and East European Studies: Merger and Creation of New Unit**

Professor Corman reported that, as a result of the *Stepping UP* planning process, it was proposed that the Centre for Russian and East European Studies be merged with the undergraduate program in European Studies in the Faculty of Arts and Science to create a new joint center of SGS and the Faculty – the Centre for European, Russian and Eurasian Studies. This recommendation had passed at the Academic Board without discussion.

On motion duly moved and seconded

It was RESOLVED

THAT the Centre for Russian and East European Studies be merged with the undergraduate program in European Studies in the Faculty of Arts and Science to create a new unit, the Centre for European, Russian and Eurasian Studies, and

THAT the Joint Centre operate as an EDU-2 from July 1, 2005 to June 30, 2010.

**22. School of Graduate Studies: Discontinuation of the MEd/MA/EdD/PhD program in Teacher Development**

Professor Corman noted that members of the Academic Board had been informed that this proposal would streamline program offerings in a way that would improve the quality of the program as well as the student experience.

On motion duly moved and seconded

It was RESOLVED

THAT the discontinuation of the MEd/MA/EdD/PhD program in Teacher Development be approved.

### 23. Audited Financial Statements

Ms Orange reported that the Audit Committee had reviewed the financial statements over two meetings and had concluded that they provided a full and fair disclosure of the University's finances. The external auditors' had given unqualified approval to the financial statements. Ms Orange noted that the University had finished the year in the black, with a net income of \$41.2-million. That was in part the result of a special \$26-million grant provided late in the year by the Province to help deal with the backlog of needed repairs to buildings. In the operating fund alone, the deficit grew from \$10.5-million to \$37.9-million. That was very close to budget, meaning that the long-range budget plan for financial restraint had to continue.

On behalf of Governing Council, the Vice-Chair thanked members of the Audit Committee for their interest, knowledge and enthusiasm in fulfilling their obligations of financial oversight.

On motion duly moved and seconded

It was RESOLVED

THAT the University of Toronto audited financial statements for the fiscal year ended April 30, 2005 be approved.

### 24. External Auditors: Appointment for 2005-06

Ms Orange stated that the Audit Committee had recommended the re-appointment of Ernst & Young as external auditors, and the Business Board had endorsed that recommendation.

The University's *Purchasing Policy (for the Acquisition of Goods and Services)* required a review of all consulting relationships approximately every five years. That review for the external auditors had been conducted just over a year ago, with a positive outcome. To prevent too close a relationship between management and a long-serving external auditor, it was a usual practice that the partner in charge of the audit was rotated every few years, and that rotation had taken place earlier this year.

On motion duly moved and seconded

It was RESOLVED

1. THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto for the fiscal year ending April 30, 2006;
2. THAT Ernst & Young LLP be re-appointed as external auditors of the University of Toronto pension plans for the fiscal year ending June 30, 2006; and
3. THAT the members of the University of Toronto Innovations Foundation be requested to re-appoint Ernst & Young LLP as the external auditors of the Foundation for the fiscal year ending April 30th, 2006 at a remuneration to be fixed by the Directors of the Foundation.

## 25. Summer Executive Authority

The Vice-Chair reminded members that each June, the Governing Council was asked to delegate to the President the authority to take any actions necessary on behalf of the Governing Council during the summer months. The individual authorizations were countersigned by the Chair and were reported for information to the appropriate committee. Items which were not regarded as urgent were held for consideration in the usual manner.

A member spoke against the motion. In the member's opinion, a special meeting of Governing Council was necessary to deal with certain issues.

On motion duly moved and seconded

It was RESOLVED

1. THAT until the next regular meeting of the Governing Council or its appropriate committee or board, authority be granted to the President for:
  - (i) appointments to categories 2 and 3 of the Policy on Appointments and Remuneration approved by the Governing Council of the University of Toronto, dated May 13, 1999;
  - (ii) approval of such additional curriculum changes as may arise for the summer and September 2005; and
  - (iii) decisions on other matters the urgency of which does not permit their deferral until the next regular meeting of the Governing Council or its appropriate standing committee or board.
2. THAT all actions taken under this authority be approved by the Chair of the Governing Council prior to implementation and reported to the appropriate committee or board for information.

## 26. Reports for Information

Members received several reports for information.

- (a) Report Number 135 of the Academic Board (May 5, 2005)
- (b) Report Number 136 of the Academic Board (June 2, 2005)
- (c) Report Number 141 of the Business Board (May 2, 2005)
- (d) Report Number 142 of the Business Board (June 23, 2005)
- (e) Report Number 128 of the University Affairs Board (April 26, 2005)
- (f) Report Number 129 of the University Affairs Board (May 31, 2005)
- (g) Report Number 388 of the Executive Committee (May 18, 2005)
- (h) Report Number 389 of the Executive Committee (June 22, 2005)

### Discussion arising from Report Number 388 of the Executive Committee (May 18, 2005)

#### External Speaker

The Chair invited Mr. Jeff Peters, Vice-President, Internal, Association of Part-time Undergraduate Students (APUS), to address the Council. Mr. Peters thanked members for giving him the opportunity to speak to them. He informed members that APUS was concerned about the impact of military research on children both locally in schools and internationally in countries where technologies resulting from such research were used. He

**26. Reports for Information (cont'd)****Discussion arising from Report Number 388 of the Executive Committee (May 18, 2005)****External Speaker (cont'd)**

referred to the Institute for Knowledge Innovation and Technology (IKIT) of the Ontario Institute for Studies in Education of the University of Toronto (OISE/UT), and its proposed partnership with Atlantis Systems International. It was his view that the University had a responsibility to be aware that a group providing services to the military was involved in research being conducted in local schools. Mr. Peters remarked that a high percentage of the students in two of the public schools involved in IKIT research were from other countries, and expressed his concern that factors of English as a Second Language, recent immigrants, and poverty might have affected the informed consent which parents had given to allow their children to be research subjects. He called upon the University to immediately stop this research.

**Response to Protest against the Militarization of the University**

A member circulated a letter she had written to President Iacobucci in response to a letter which she had received from the Vice-President and Provost, and the Vice-President, Research and Associate Provost. The letter had been sent to her in response to a letter that had been left at the Office of the President by a group protesting the militarization of the University. In her view, the issue of militarization on campus was an important one that troubled many individuals. She believed it was inappropriate for members of the senior administration to write to her in what she perceived was an intimidating manner. She referred to members of Science for Peace who believed that researchers were responsible for the work that they did. She also noted that McGill University had had a policy in place since 1986 that, she believed, required the Vice-Principal (Research) to report regularly on contracts whose source was a military agency, and to advise the Board of Governors whether a contract conformed to McGill's guidelines of research. The member encouraged the University to engage with those who had researched the issues surrounding military support for research.

A member expressed his disagreement with framing the issue of militarization as academic freedom. It was his belief that members of the University community should think about what should be allowed on campus, and ask themselves if the University should accept support from military sources.

**Report on Military Research at the University**

Professor Challis referred members to his Report on Military Research at the University which had been prepared in response to questions raised at the April 28 meeting of the Governing Council, and following discussion by the Executive Committee at its meeting on May 18, 2005. The administration had been asked to report back on issues relating to research undertaken by the Institute for Knowledge Innovation and Technology (IKIT) at OISE/UT and military research at the University of Toronto in general. An articulation of the University's policy on research funding, including how the policy is applied to ensure undue influence by the groups providing funding, had also been requested.

Professor Challis restated the University's guiding principle as it related to research. University research was driven by the pursuit of knowledge and academic inquiry and the University of Toronto was deeply committed both to its public role as a leader in the discovery, preservation and sharing of knowledge and to the highest standard of integrity in research.

**26. Reports for Information (cont'd)****Discussion arising from Report Number 388 of the Executive Committee (May 18, 2005)****Report on Military Research at the University (cont'd)**

Professor Challis noted that, as with freedom of speech more generally, the University did not establish what was appropriate in terms of scholarship. Research funding applications were subject to the University's *Policy on Ethical Conduct in Research*, which articulated its researchers' responsibility to adhere to the highest standards of ethical conduct in every aspect of research including applications, proposals, the research itself, reports and publications. The University took pride in the leadership role it had played in the development of appropriate ethical standards for human research.

Professor Challis informed members that there was no policy within the University that limited research partnerships. If a research proposal passed the required reviews, the University did not, and would not, limit approved research based on its potential or actual applications. At the same time, a key element of all University policies was that the research be published, without suppression.

Professor Challis indicated that there were many areas of research funded by military sources, the results of which were without direct military application, including computing research, materials research, and numerous health research initiatives. Since a key element of all University policies was that results of research be published without suppression, military sponsors generally would not approach the University for research that related to sensitive security issues.

Professor Challis reported that, at present, the University had no active research projects funded through the United States Office of Army Research. The relationship between source of funding and research project was complex, however, because military sources provided extensive funding for non-military research, and non-military sources funded research that could have a wider application. As of May 13<sup>th</sup>, 2005, the University had 11 active grants from Canadian or U.S. defense-related sponsors.<sup>2</sup> On average, over the past 10 years, research supported through such agencies averaged approximately \$1.7 million/year. In 2004, on a total research income to the University and its affiliated hospitals of \$663 million, 0.43% was attributable to Canadian or U.S. defense-related sponsors.

Professor Challis advised members that, in 2002, the Institute for Knowledge Innovation and Technology (IKIT) had successfully obtained a multi-year, multi-million dollar Social Sciences and Humanities Research Council (SSHRC) Initiative on the New Economy (INE) grant to conduct leading edge research on a project entitled "Beyond best practice: research-based innovation in learning and knowledge network". As was typical, the funded proposal included identification of potential research partners and collaborators. IKIT's research built on the well-documented concept that people learn more effectively in groups and sought to create and learn from electronically structured interaction. It hosted the Knowledge Society Network, a group of scholars and practitioners in academia, in schools, in public and private sector organizations, who used

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<sup>2</sup>These included the Canadian Forces Personnel Support, the Natural Sciences and Engineering Research Partnership Program, Public Works and Government Services Canada, the National Aeronautics and Space Agency, NASA Astrophysics Data Program, and the United States Air Force. These grants included studies of nanosatellite formation flying, nanodosimeters, soil electromagnetic properties, methods for analyzing carbon 14 by mass spectrometry, semiconductor nanostructures, studies of nutrient cycling on Mars, and the development of new optical devices. Previous studies funded by the U.S. Office of Army Research have included studies of susceptible genes in breast cancer, the role of growth factors in modifying the structure of the insulin receptor and studies concerned with the processing of mRNA

**26. Reports for Information** (cont'd)

**Discussion arising from Report Number 388 of the Executive Committee (May 18, 2005)**

**Report on Military Research at the University** (cont'd)

Knowledge Forum, a proprietary software tool originated at OISE/UT that enables a form of learning online.

By creating 'virtual' groups, people around the globe can share information and interact more effectively as they learn, with no need to come together physically. One of its most promising potentials is helping school children interact and learn better through technology. As groups joined this collaboration, they explored the feasibility of using the Knowledge Forum software and assessed whether they would be able to provide data that would be useful to it. Atlantis Systems International, a corporation that specialized in flight simulation training, was one of the potential partners in the feasibility/pilot stage, and had used the software on a trial basis to see if functional data might be generated.

Professor Challis concluded his report by repeating that any attempt to restrict the sources of funding for research undertaken at the University was a form of censorship and an attack on the freedom of academic inquiry.

**Notice of Motion**

A member gave the following Notices of Motion:

Motion 1:

Be It Resolved

THAT there be an immediate moratorium on all future military-defense and military contractor research/institutional partnerships until fair, ethical and democratic guidelines are put in place taking into consideration amongst others Human Rights, International Law, Conventions, Covenants and Declarations.

Motion 2:

Be It Resolved

THAT donations to and investments by the University of Toronto be made publicly available.

**27. Date of the Next Meeting**

The Chair informed members that the next meeting of the Governing Council was scheduled for Thursday October 27, 2005 at 4:30 pm.

**28. Question Period**

A member asked why the quarterly report on donations to the University that was provided to the Academic Board and the Business Board was no longer a public document. Professor Goel replied that the report had become a confidential document to protect the privacy of donors. President Iacobucci added proposed provincial privacy legislation might have an impact on the publication of donor information that could be made publicly available.

**29. Other Business****(a) Student Lawsuit**

A member asked whether there had been an inquiry into allegations made by a student who had initiated a lawsuit claiming damages against the University, several of its senior administrators personally, the University Health Network and its administrators, a major law firm which formerly represented her and two of that firm's lawyers, and her Union, CUPE 3902. The member asked what steps would be taken by the University to respond to the allegations made by the student.

President Iacobucci replied that the memorandum from Vice-President Hildyard, circulated to members of the Governing Council prior to the meeting, explained the background of the allegations. He had complete confidence in how the matter was being handled by the University.

The member encouraged the University to address the allegations as a human rights issue, rather than resorting to the courts for resolution.

**(b) Comments by Retiring Member of the Governing Council**

A member whose term was ending on June 30, 2005 reflected on the 2004-05 academic year. She noted that some members had felt discontented with the way matters such as tuition fees for international students, aboriginal issues, militarization and sexual harassment had been dealt with in governance. Some members had been frustrated by the response they had received when they raised controversial issues and expressed different points of view. She expressed her hope that the student members of Governing Council in 2005-06 would have a pleasant experience with governance. She concluded by thanking Professor Venter, Ms Sisam, Ms Hoffman and President Iacobucci for their patience and support. She also thanked members of SAC, APUS and GSU.

**(c) Presentation to the Interim President**

The Alumni Governors presented Interim President Iacobucci with tokens of their appreciation. Dr. Bennett's remarks are attached hereto as Appendix "B".

**30. Chair's Closing Remarks**

The Chair thanked all members of the Governing Council, and its Boards and Committees, for their contributions to the Council's work over the past year. She acknowledged especially those members of the Council who were completing their terms on June 30.

**Professor Mary Beattie**

Professor Beattie had served on the Governing Council since 1999, representing the teaching staff in the Ontario Institute for Studies of Education of the University of Toronto (OISE/UT). She had also served on the Academic Board since 1999, and, in the past year, had been a member of the Committee on Academic Appeals. Professor Beattie had chosen not to seek a third term on Council in order to carry out her funded research projects. The Chair wished Professor Beattie continued success in her scholarly pursuits.

**30. Chair's Closing Remarks (cont'd)****Dr. Paul Godfrey**

Dr. Godfrey had served as a member of the Governing Council for nine years. He had been a great friend of the University and had been remarkably helpful in providing seasoned advice and effective advocacy in numerous situations. Among his recent contributions to governance, Dr. Godfrey had served as a member of the Executive Committee while it was advising on the membership of the Presidential Search Committee in 2004. The Chair thanked Dr. Godfrey for his service to the University.

**Ms Shaila Kibria**

Ms Kibria had been a full-time undergraduate student member of the Governing Council during the past year. She had also been a member of the Planning and Budget Committee and the University Affairs Board. As a student registered at the University of Toronto at Mississauga, she had brought the suburban campus perspective to bear on issues before Council and its committees. Ms Kibria graduated earlier this month with a Bachelor of Arts degree. The Chair wished Ms Kibria well in her future endeavours.

**Ms Françoise Ko**

Ms Ko was completing her third year of service on the Governing Council. She had been an influential member, not only at Council and Board meetings, but also on numerous search committees and advisory committees and behind the scenes. Her strong academic and extra-curricular record had been recognized by her receiving in 2004 the Adel S. Sedra Distinguished Graduate Student Award. Next year, she would concentrate on her Pharmacology research but would continue to serve on the Discipline Appeals Board. The Chair thanked Ms Ko for her contributions to governance, and offered her best wishes for the future.

**Mr. Ari Kopolovic**

Mr. Kopolovic had graduated with high distinction from Victoria College and would be studying law at Osgoode next year. He had provided thoughtful leadership this year in his role as Vice-Chair of the University Affairs Board. His outstanding academic and extra-curricular achievement had been recognized earlier this year by his receipt of one of the prestigious University of Toronto Alumni Awards. The Chair thanked Mr. Kopolovic for continuing his involvement with the University as an active and committed alumnus, and offered her best wishes for his future studies.

**Mr. Stefan Neata**

Mr. Neata had just graduated with a Bachelor of Applied Science with honours from the Engineering Science program. During his term on the Governing Council, he had served on the Academic Appeals Committee, the Committee on Academic Policy and Programs, and the Elections Committee. He had been an active and engaged member on each of these bodies. Mr. Neata had displayed his diligence both in his volunteer work for Governing Council and his Engineering studies. Next year, he would be studying law at Harvard. The Chair wished Mr. Neata good luck and best wishes for the future.

**30. Chair's Closing Remarks (cont'd)****Dr. John Nestor**

Dr. Nestor was completing six years of service as an alumni member of the Governing Council – after three earlier years' service as an alumni governor and four years' service as a graduate student member. Over the years, he had served on all three Boards, on the Executive Committee and on a number of other Governing Council Committees. He had served with distinction as Vice-Chair, and then for four years as Chair, of the University Affairs Board. He had also chaired the Elections Committee. Dr. Nestor's service to the University had extended far beyond his work as a member of the Governing Council. Examples of his extraordinary service included the Service Ancillaries Review Group, the Special Committee to Review the Policies and Procedures on Non-Academic Discipline, the Hart House Board of Stewards; the Committee on the Office of the Ombudsperson; and search committees for the Dean of Applied Science and Engineering and for the Vice-Provost Students. The Chair thanked Dr. Nestor, and noted that his presence would be missed.

**Mr. Andrew Pinto**

Mr. Pinto's strong voice had been heard this year not only in the Governing Council but also on the Academic Board and the Business Board. With his background in medical studies, he had been an articulate promoter of students' interests to governing bodies. He would continue next year as a co-opted member of the Academic Board and its Committee on Academic Policy and Programs. The Chair thanked Mr. Pinto for his continued involvement with governance, and offered her best wishes for the future.

**Professor Jake Thiessen**

Professor Thiessen had resigned from the Governing Council as of March 30, part way through his second year of service, to assist in the establishment of the new School of Pharmacy at the University of Waterloo. He planned to work very closely with the Leslie Dan Faculty of Pharmacy at the University in getting the new School up and running. The Chair wished him well as he entered a new phase of his career.

**Ms Oriel Varga**

Ms Varga had served as a graduate student member of the Governing Council this year, and had also served on the Academic Board and Academic Appeals Committee. She had been an active participant in governance and had raised challenging questions about equity, diversity and research issues. The Chair wished Ms Varga good luck and offered her best wishes for her future endeavours.

**The Honourable Frank Iacobucci**

The Chair concluded by expressing her thanks to the Honourable Frank Iacobucci, for his outstanding contributions to the University during his term as Interim President. She had been deeply grateful that he had accepted the challenge of the position.

She highlighted some of his remarkable accomplishment during the past 10 months.

- His advocacy on behalf of the University to the Rae Review had helped achieve the historic outcome of investment in postsecondary education in the provincial budget;
- His support for the implementation of the Academic Plan, would improve the student experience in the coming years;
- His leadership and support of the Varsity Centre project had led to a project that would meet the needs not only of students but also of the community.
- Under his leadership, capital development across the University's three campuses had continued to meet the needs of enrolment growth;
- During his term, a Policy for Clinical Faculty had been approved, which had ended a 25-year policy vacuum;
- Also during his term, the end of mandatory retirement for faculty and librarians had been approved.

The Chair commented that his appointment as Interim President had been intended to maintain the momentum and direction of University, and he had succeeded beyond measure. He had successfully reached out to all members of the University community - faculty, staff, students, governors, alumni, friends – and to those beyond the University. Thanks to his leadership, the University would move smoothly into the transition to new President

Members joined the Chair in acknowledging the accomplishments of Professor Iacobucci.

The meeting adjourned at 6:15 p.m.

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Secretary

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Chair

August 15, 2005

**Footprints: Remarks by Dr. Robert Bennett in recognition of Interim President Iacobucci**

The elders in our first nations communities say that life is a journey and that this journey leaves footprints that tell of a person's contribution to the earth that we all share.

Following the footprints of Frank Iacobucci, we see the growth of a man whose destiny was to be a caregiver. One who would grow personally as he gave to his family, his community and his country.

Growing up in Vancouver's gritty east end, he went on to receive an undergraduate degree in B.Comm followed by his LL.B at the University of British Columbia.

The world began noticing that this was no ordinary man. And so his journey began taking him east and across the Atlantic Ocean to England and Cambridge University.

Scholarships allowed him to attend Cambridge where he was rewarded twice. The most endearing was certainly meeting and wedding the love of his life, Nancy. The other, a prestigious LL.M. that offered unlimited opportunities for practicing Law in the private sector.

And so the foot prints, this time two pair, headed west and back across the Atlantic to New York.

Soon realizing that, while private practice offered untold financial rewards, they both understood that another destiny awaited him in the service to Humanity. And so their Journey headed north back to his beloved Canada and the University of Toronto.

His distinguished career at U of T started as an associate professor at the Faculty of Law. This was followed by an appointment to full professor and later as Dean of the Faculty. He then moved to Simcoe Hall where he would serve first as Vice President Internal Affairs and then as Provost.

In 1985, after 18 years of service to the University, Ottawa called asking for his guidance and counsel to the Government of Canada in Justice. In 1991 he was appointed to the Supreme Court, where he served until 2004, when he and Nancy would make a life decision that it was time to serve his most important constituency, his family, and so the journey would then again see them heading west and back to Toronto where the next generation might receive from their grandfather the wisdom and counsel he so selflessly gave to all Canadians.

But a funny thing happened on the way to Toronto. An old friend, the University, called and asked for his help. Frank has always had a problem saying no to old friends, but at least he and Nancy would be close to their family.

The rest is history and will I am sure will be covered by others this evening. The Alumni governors would like you to have a token of our appreciation for being such a wonderful friend. We trust that this will remind you always of our deep gratitude.